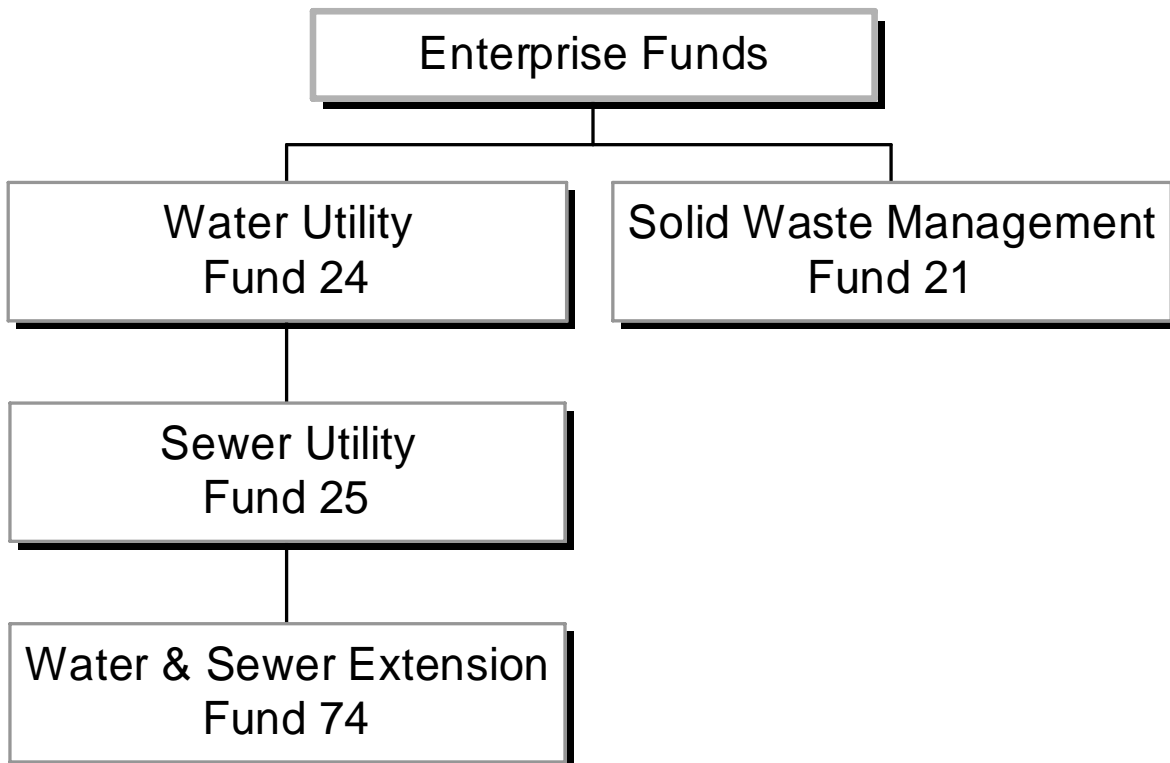


Enterprise Funds



Enterprise Funds

- ***Solid Waste Management Fund (Fund 21)*** - this fund accounts for the revenues and expenses relating to the County's waste management programs.
- ***Water Utility Fund (Fund 24)*** - accounts for the revenues and expenses of the water distribution system that supplies quality drinking water.
- ***Sewer Utility Fund (Fund 25)*** - accounts for the revenues and expenses of the sanitary sewer collection system.
- ***Water & Sewer Extension Fund (Fund 74)*** - accounts for the revenues and expenses for the development and construction of County water and sewer distribution systems.

Solid Waste Management Fund Fund 21

Mission:

To provide quality collection service and exceptional customer service, increase participation in the County's waste management programs, and develop information and incentives to improve the community's source reduction, recycling, buy-recycled, litter prevention and beautification habits.

Goals:

- To provide friendly and efficient customer service.
- To continue to provide accurate information to all users regarding the rules governing the operation of each program offered at the facility.
- To look for ways to increase revenues, cut costs, and at a minimum, maintain a balanced budget.
- To accurately record and report all customer requests to the collection contractor and to the York County Utility Billing office to assure excellent service and proper billing for our customers.
- To remain in full compliance with all state and federal regulations.

Implementation Strategies for FY2006:

- To increase public education efforts regarding proper recycling practices.
- Value Added Services – Conduct periodic, random customer service surveys to determine satisfaction rate.
- Continue a Juvenile Community Service Program to help cut cost and provide labor for the County's Recycling Center.
- Upgrade the Scale House system to provide better security and work on any regulations concerns with BFI, the County's contractor for Transfer Station Operations.

Budget Issues:

- In FY2002, there was an increase in the costs for curbside recycling and drop off facility, household chemical program, and composting.
- In FY2003, an Administrative Assistant I and a part-time Scales Operator was provided to support the operations of Waste Management.
- In FY2005, an increase was provided for the Scales Operator and Recycling/Beautification Coordinator's positions from .75 to 1. A Recycling Center Attendant was provided to support the operations of Waste Management.
- For FY2006, funding reflects decreases in both revenues and expenses as a result of the revisions to the new BFI contract.

SOLID WASTE MANAGEMENT FUND
FUND 21
FUND BALANCE SUMMARY FISCAL YEARS 2005 - 2006

Beginning Fund Balance 7/1/2004		(646,627)
Projected FY2005 Revenues		
Local	3,280,400	
State & Federal	-	
Other financing sources	<u>1,700,000</u>	
Total		4,980,400
Projected FY2005 Expenses	<u>4,449,627</u>	
Net Change		<u>530,773</u>
Projected Fund Balance 6/30/2005		(115,854)
Projected FY2006 Revenues		
Local	2,860,000	
State & Federal	-	
Other financing sources	<u>1,000,000</u>	
Total		3,860,000
Projected FY2006 Expenses	<u>3,743,860</u>	
Net Change		<u>116,140</u>
Projected Fund Balance 6/30/2006		<u><u>286</u></u>

**SOLID WASTE MANAGEMENT FUND
FUND 21**

	FY2002 Actual Expenses	FY2003 Actual Expenses	FY2004 Actual Expenses	FY2005 Original Budget	FY2005 Estimated Budget	FY2006 Adopted Budget	%Change Original 2005/ Adopted 2006
Expense by Activity							
Solid Waste Administration	153,373	155,261	85,955	90,171	94,289	104,286	15.65%
Solid Waste Collection & Disposal	2,209,910	2,320,795	10,985,179	2,489,458	2,489,458	1,958,849	-21.31%
Transfer Station Operations	535,871	478,541	570,333	574,455	574,455	330,989	-42.38%
Recycling	598,526	538,949	630,448	703,487	703,487	722,326	2.68%
Composting Operations/Leaf Collection	581,705	452,952	698,276	472,510	472,510	513,321	8.64%
Landfill Closure/Post-Maintenance	121,148	70,183	100,016	100,245	115,428	114,089	13.81%
Land Acquisition	277,848	-	-	-	-	-	0.00%
Total Expenses	4,478,381	4,016,681	13,070,207	4,430,326	4,449,627	3,743,860	-15.49%

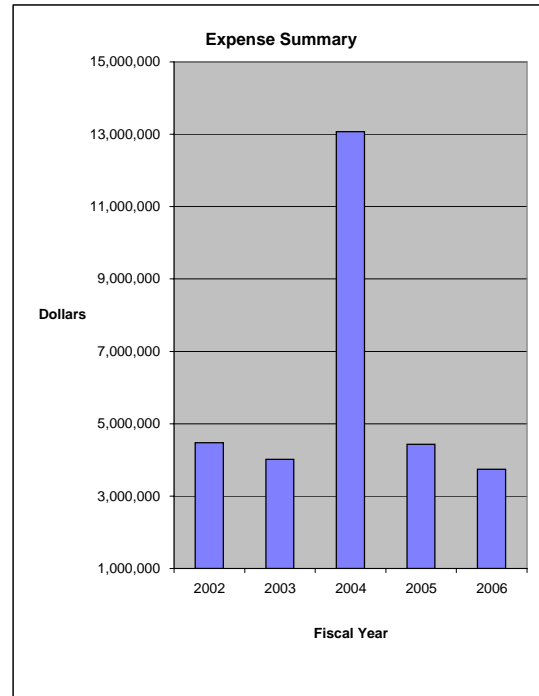
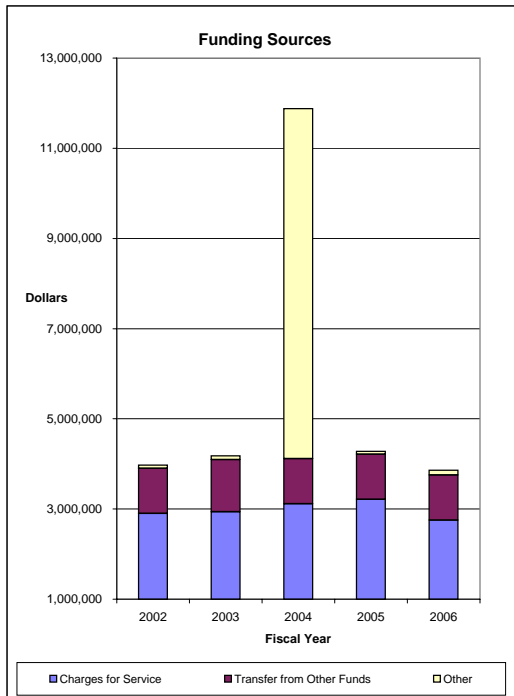
Expense by Category							
Personnel Services	387,201	421,465	487,178	555,236	555,236	613,840	10.55%
Contractual Services	326,011	329,977	387,929	368,200	373,518	126,600	-65.62%
Internal Services	36,896	44,429	57,112	48,900	48,900	60,500	23.72%
Other Charges	2,999,860	2,973,191	3,509,402	3,219,330	3,219,330	2,688,410	-16.49%
Materials & Supplies	11,246	12,784	8,833	19,560	19,560	19,545	-0.08%
Leases & Rentals	300	1,657	-	1,000	1,000	1,000	0.00%
Capital Outlay	411,404	33,844	8,418,383	16,300	30,283	33,300	104.29%
Principal	193,333	124,600	140,000	145,100	145,100	150,050	3.41%
Interest	99,534	73,045	59,507	55,000	55,000	49,060	-10.80%
Other debt service exps	12,596	1,689	1,863	1,700	1,700	1,555	-8.53%
Total Expenses	4,478,381	4,016,681	13,070,207	4,430,326	4,449,627	3,743,860	-15.49%

% of Total FY2006
Funding Sources

Funding Sources							
Permits, Fees, Regulatory Licenses	300	-	-	500	500	100	0.00%
Use of Money and Property	16,496	1,910	31,941	1,000	1,000	800	0.02%
Charges for Service	2,899,714	2,935,335	3,111,935	3,213,300	3,213,300	2,753,100	71.32%
Local Miscellaneous	57,542	78,511	116,147	65,600	65,600	106,000	2.75%
Comm Categorical Aid	-	-	1,406,811	-	-	-	0.00%
Fed Categorical Aid	-	-	6,209,021	-	-	-	0.00%
Non-Revenue Receipts	-	9,933	-	-	-	-	0.00%
Transfer from Other Funds	1,000,000	1,155,233	1,000,000	1,000,000	1,700,000	1,000,000	25.91%
Total Funding Sources	3,974,052	4,180,922	11,875,855	4,280,400	4,980,400	3,860,000	100.00%

FTE's

Management	1.00	1.00	1.00	1.00	1.00	1.00
Professional/Technical	2.25	2.25	2.25	2.50	2.50	2.50
Admin/Clerical	0.50	1.50	1.50	1.50	1.50	1.50
Trades & Crafts	5.70	6.45	6.45	7.70	7.20	7.70
Total	9.45	11.20	11.20	12.70	12.20	12.70



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Water Utility Fund Fund 24

Mission:

The mission of the Water Section is to provide exceptional customer service while operating a safe dependable water distribution system that supplies quality drinking water.

Goals:

To turn the system over to the City of Newport News-Newport News Waterworks for operation and maintenance.

Implementation Strategies for FY2006:

Finalize transfer of the water facilities of the County to Newport News Waterworks.

Budget Issues:

- For FY2006, there are no significant changes.

**WATER UTILITY FUND
FUND 24
FUND BALANCE SUMMARY FISCAL YEARS 2005 - 2006**

Beginning Fund Balance 7/1/2004		3,619,819
Projected FY2005 Revenues		
Local	497,000	
State and Federal	-	
Other financing sources	<u>-</u>	
Total		497,000
Projected FY2005 Expenses	<u>487,777</u>	
Net Change		<u>9,223</u>
Projected Fund Balance 6/30/2005		3,629,042
Projected FY2006 Revenues		
Local	497,000	
State and Federal	-	
Other financing sources	<u>-</u>	
Total		497,000
Projected FY2006 Expenses	<u>487,319</u>	
Net Change		<u>9,681</u>
Projected Fund Balance 6/30/2006		<u><u>3,638,723</u></u>

**WATER UTILITY FUND
FUND 24**

	FY2002 Actual Expenses	FY2003 Actual Expenses	FY2004 Actual Expenses	FY2005 Original Budget	FY2005 Estimated Budget	FY2006 Adopted Budget	%Change Original 2005/ Adopted 2006
<u>Expense by Activity</u>							
Utility Operations	422,434	469,322	430,429	487,777	487,777	487,319	-0.09%
Total Expenses	422,434	469,322	430,429	487,777	487,777	487,319	-0.09%

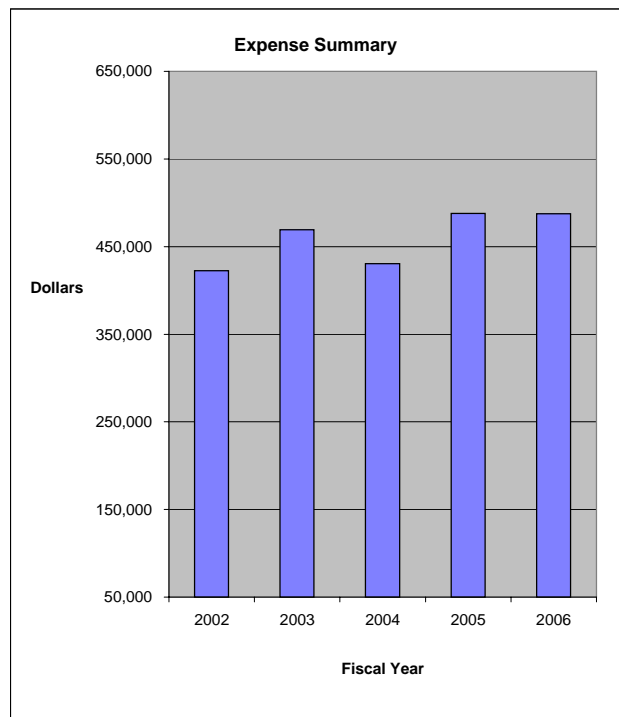
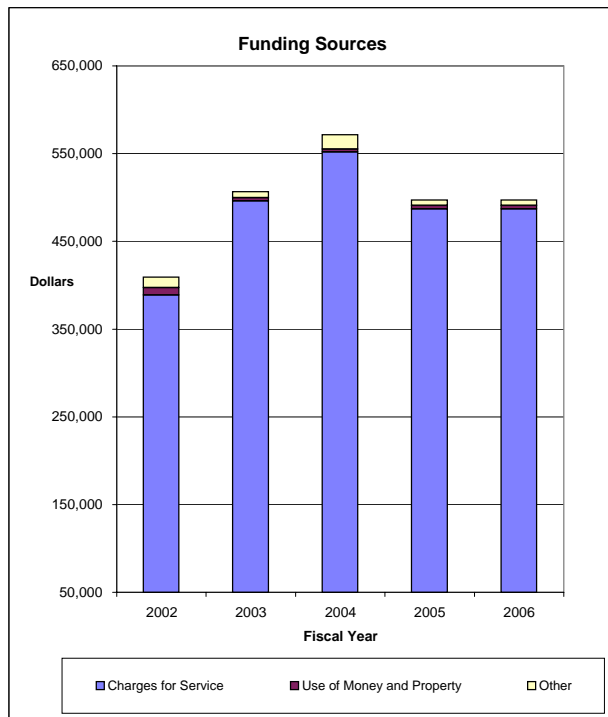
<u>Expense by Category</u>							
Personnel Services	55,815	62,406	61,507	65,242	65,242	67,306	3.16%
Contractual Services	9,300	15,542	11,423	15,775	15,775	15,775	0.00%
Internal Services	14,512	9,935	8,178	13,700	13,700	13,100	-4.38%
Other Charges	327,329	357,189	325,668	369,150	369,150	368,850	-0.08%
Materials & Supplies	10,810	17,748	18,881	16,850	16,850	16,870	0.12%
Capital Outlay	-	1,730	-	1,900	1,900	-	-100.00%
Contributions	4,668	4,772	4,772	5,160	5,160	5,418	5.00%
Total Expenses	422,434	469,322	430,429	487,777	487,777	487,319	-0.09%

% of Total FY2006
Funding Sources

<u>Funding Sources</u>							
Permits, Fees, Regulatory Licenses	11,793	6,582	16,520	6,000	6,000	6,000	1.21%
Use of Money & Property	8,377	3,532	3,123	4,000	4,000	4,000	0.80%
Charges for Service	388,925	496,084	551,983	487,000	487,000	487,000	97.99%
Local Miscellaneous	241	547	-	-	-	-	0.00%
Total Funding Sources	409,336	506,745	571,626	497,000	497,000	497,000	100.00%

FTE's

Management	-	-	-	-	-	-
Professional/Technical	-	-	-	-	-	-
Admin/Clerical	-	-	-	-	-	-
Trades & Crafts	1.50	1.50	1.50	1.50	1.50	1.50
Total	1.50	1.50	1.50	1.50	1.50	1.50



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Sewer Utility Fund Fund 25

Mission:

The mission of Utilities Engineering and Operations is to provide exceptional customer service while protecting the environment by designing and operating a dependable sanitary sewer collection system.

Goals:

- Develop a cost accounting system for operations to better define the operational cost of each station, gravity systems vs. vacuum systems and the underground maintenance section.
- Keep up with the regulatory environment and the proposed Sanitary Sewer Overflows Regulations (SSO).
- Automate and maintain the “as-built” record drawings to keep the sanitary sewer interface file with GIS up to date and accurate.

Implementation Strategies for FY2006:

- Develop an inventory and cost of the materials routinely used in operations and utilizes the Hansen Work Management Software to track and report.
- Participate with the Hampton Roads Planning District Commission (HRPDC) and attend technical programs and seminars offered.

Budget Issues:

- In FY2002, two Equipment Operator positions were included. Increased funding was for vehicle maintenance and a plotter/scanner/copier machine.
- In FY2003, two Construction/Maintenance positions were provided and funding for machinery and equipment was included.
- In FY2005, two Trades Mechanic positions and one Construction/Maintenance position were provided to assist with the growing infrastructure. Also, increased funding was provided for equipment and an outside storage building.
- For FY2006, funding increases provide support for vehicle maintenance charges, fire hydrant maintenance fees and an upgrade to MS Office software. The decrease in capital outlay is due to the one time purchase of equipment in FY2005 for the new positions.

SEWER UTILITY FUND
FUND 25
FUND BALANCE SUMMARY FISCAL YEARS 2005 - 2006

Beginning Fund Balance 7/1/2004		66,846,241
Projected FY2005 Revenues		
Local	5,934,300	
State and Federal	-	
Other financing sources	<u>-</u>	
Total		5,934,300
Projected FY2005 Expenses	<u>5,738,109</u>	
Net Change		<u>196,191</u>
Projected Fund Balance 6/30/2005		67,042,432
Projected FY2006 Revenues		
Local	6,509,300	
State and Federal	-	
Other financing sources	<u>-</u>	
Total		6,509,300
Projected FY2006 Expenses	<u>5,069,427</u>	
Net Change		<u>1,439,873</u>
Projected Fund Balance 6/30/2006		<u><u>68,482,305</u></u>

**SEWER UTILITY FUND
FUND 25**

	FY2002 Actual Expense	FY2003 Actual Expense	FY2004 Actual Expense	FY2005 Original Budget	FY2005 Estimated Budget	FY2006 Adopted Budget	%Change Original 2005/ Adopted 2006
Expense by Activity							
Utility Operations	1,887,708	2,102,429	2,499,045	2,498,104	2,498,104	2,626,506	5.14%
Engineering	928,296	944,518	990,356	1,066,217	1,066,217	1,117,475	4.81%
Debt Service	2,303,569	709,259	706,448	709,196	709,196	710,446	0.18%
Land Acquisition	277,848	-	-	-	-	-	0.00%
Utility Construction	384,217	323,259	1,016,161	690,000	1,464,592	615,000	-10.87%
Total Expenses	5,781,638	4,079,465	5,212,010	4,963,517	5,738,109	5,069,427	2.13%

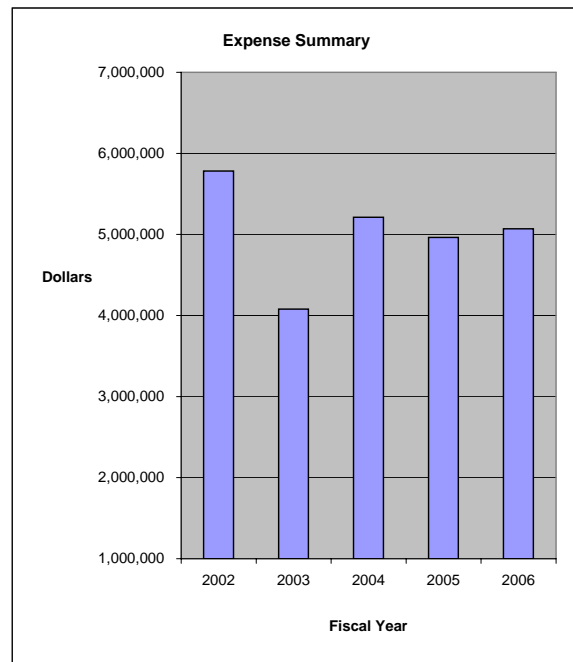
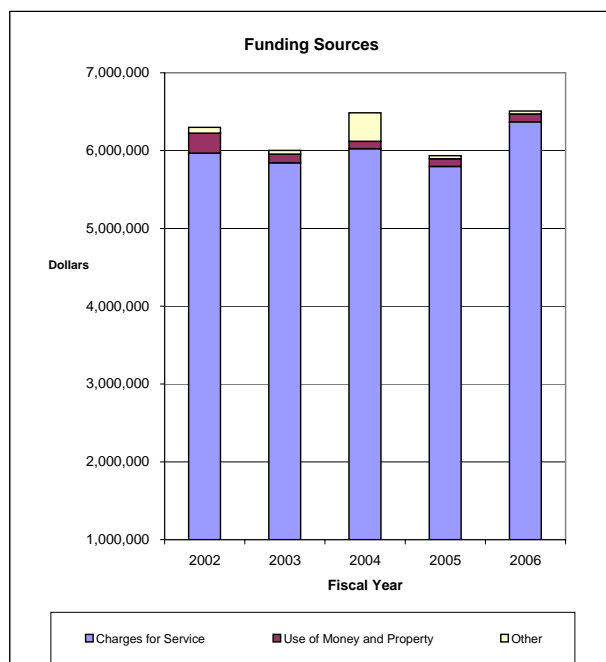
Expense by Category							
Personnel Services	1,791,437	1,942,605	2,138,230	2,393,371	2,393,371	2,519,252	5.26%
Contractual Services	137,348	181,342	169,005	188,950	188,950	195,250	3.33%
Internal Services	164,968	164,341	180,164	169,500	169,500	186,500	10.03%
Other Charges	495,192	537,800	634,480	557,000	557,000	651,200	16.91%
Materials & Supplies	156,411	156,138	161,537	157,580	157,580	156,665	-0.58%
Capital Outlay	728,997	384,298	1,218,065	784,900	1,559,492	645,600	-17.75%
Contributions	3,706	3,672	4,071	3,010	3,010	4,504	49.63%
Principal	157,760	168,153	173,566	183,999	183,999	194,455	5.68%
Interest	546,498	538,980	530,968	522,697	522,697	513,491	-1.76%
Drawdown revenue bonds	1,597,185	-	-	-	-	-	0.00%
Other debt service exps	2,126	2,126	1,914	2,500	2,500	2,500	0.00%
Transfers to Other Funds	10	10	10	10	10	10	0.00%
Total Expenses	5,781,638	4,079,465	5,212,010	4,963,517	5,738,109	5,069,427	2.13%

% of Total FY2006
Funding Sources

Funding Sources							
Permits, Fees, Regulatory Licenses	73,096	46,930	47,904	40,000	40,000	40,000	0.61%
Use of Money & Property	255,786	110,736	93,966	100,000	100,000	100,000	1.54%
Charges for Service	5,966,405	5,842,755	6,023,632	5,794,300	5,794,300	6,369,300	97.85%
Local Miscellaneous	1,658	1,167	800	-	-	-	0.00%
Commonwealth Categorical Aid	-	-	38,407	-	-	-	0.00%
Federal Categorical Aid	-	-	169,443	-	-	-	0.00%
Non-Revenue Receipts	1,162	391	73,015	-	-	-	0.00%
Transfer from Other Funds	-	-	38,444	-	-	-	0.00%
Total Funding Sources	6,298,107	6,001,979	6,485,611	5,934,300	5,934,300	6,509,300	100.00%

FTE's

Management	2.00	2.00	2.00	2.00	2.00	2.00
Professional/Technical	15.50	15.50	15.50	15.50	15.50	15.50
Admin/Clerical	1.25	1.25	1.25	1.25	1.25	1.25
Trades & Crafts	22.50	24.50	24.50	27.50	27.00	27.50
	41.25	43.25	43.25	46.25	45.75	46.25



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Water & Sewer Extension Fund Fund 74

Mission:

The mission of the EDS project team is to insure that our projects are constructed properly and in accordance with the approved plans providing operations and our customers with a reliable and safe utility.

Goals:

- To effectively manage projects so that the projects are completed on time and within budget.
- Review the design of proposed extensions for the constructability and cost.

Implementation Strategies for FY2006:

None

Budget Issues:

- For FY2006, funding increases reflect support for the Burts Road water project, and sewer projects for Marlbank, Queens Lake and York Point.

**WATER & SEWER EXTENSION FUND
FUND 74
FUND BALANCE SUMMARY FISCAL YEARS 2005 - 2006**

Beginning Fund Balance 7/1/2004		-
Projected FY2005 Revenues		
Local	1,874,220	
State & Federal	-	
Other financing sources	<u>11,902,394</u>	
Total		13,776,614
Projected FY2005 Expenses		<u>13,776,614</u>
Net Change		<u>-</u>
Projected Fund Balance 6/30/2005		-
Projected FY2006 Revenues		
Local	954,800	
State & Federal	-	
Other financing sources	<u>8,529,512</u>	
Total		9,484,312
Projected FY2006 Expenses		<u>9,484,312</u>
Net Change		<u>-</u>
Projected Fund Balance 6/30/2006		<u><u>-</u></u>

**WATER & SEWER EXTENSION FUND
FUND 74**

	FY2002 Actual Expenses	FY2003 Actual Expenses	FY2004 Actual Expenses	FY2005 Original Budget	FY2005 Estimated Budget	FY2006 Adopted Budget	%Change Original 2005/ Adopted 2006
Expense by Activity							
Water & Sewer Extension Operations	362,908	267,339	284,055	672,116	672,116	644,312	-4.14%
Water Projects	715,940	938,322	523,781	575,595	1,494,249	140,000	-75.68%
Sewer Projects	5,474,808	3,012,158	2,157,582	3,445,474	11,610,249	8,700,000	152.51%
Total Expenses	6,553,656	4,217,819	2,965,418	4,693,185	13,776,614	9,484,312	102.09%

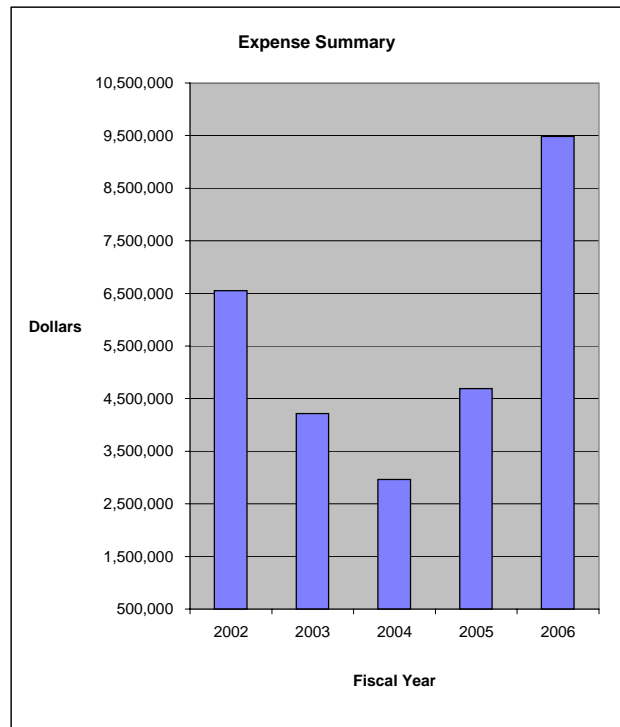
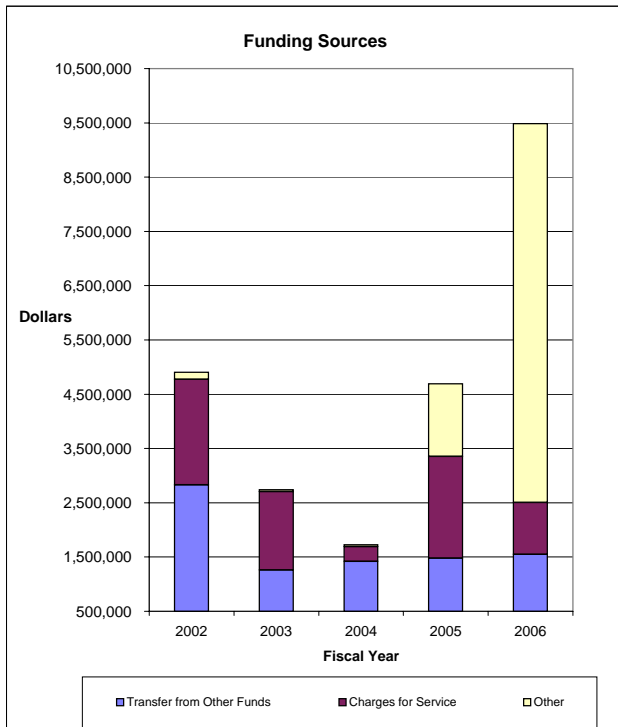
Expense by Category							
Personnel Services	243,476	197,573	221,445	502,146	502,146	523,592	4.27%
Contractual Services	-	-	478	-	-	-	0.00%
Internal Services	6,072	6,853	9,823	8,900	8,900	9,300	4.49%
Other Charges	93,775	43,332	22,751	110,790	110,790	60,050	-45.80%
Materials & Supplies	8,944	3,543	3,616	5,280	5,280	4,870	-7.77%
Capital Outlay	6,201,389	3,966,518	2,707,305	4,066,069	13,149,498	8,886,500	118.55%
Total Expenses	6,553,656	4,217,819	2,965,418	4,693,185	13,776,614	9,484,312	102.09%

% of Total FY2006
Funding Sources

Funding Sources							
Use of Money and Property	81,672	24,221	17,847	-	-	-	0.00%
Charges for Service	1,944,705	1,448,009	270,533	1,874,220	1,874,220	954,800	10.07%
Local Miscellaneous	50,625	9,483	16,389	-	-	-	0.00%
Comm Categorical Aid	-	-	2,717	-	-	-	0.00%
Transfer from Other Funds	2,827,807	1,258,797	1,421,306	1,480,000	1,480,000	1,552,000	16.36%
Other Financing Sources	-	-	-	1,338,965	10,422,394	6,977,512	73.57%
Total Funding Sources	4,904,809	2,740,510	1,728,792	4,693,185	13,776,614	9,484,312	100.00%

FTE's

Management	1.00	1.00	1.00	1.00	1.00	1.00
Professional/Technical	3.00	3.00	3.00	6.00	6.00	6.00
Admin/Clerical	-	-	-	-	-	-
Trades & Crafts	-	-	-	-	-	-
	4.00	4.00	4.00	7.00	7.00	7.00



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